

GLOBAL EQUITIES

IS THE MARKET TOO CONCENTRATED?

EXPLORING OPPORTUNITIES BEYOND THE TOP STOCKS



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There's a lot of buzz about the market being too concentrated these days. But what exactly does that mean and how does it shape the dynamics of global equity markets? Let's unpack the implications.

The US stock market is becoming increasingly concentrated in just a handful of stocks. As we begin 2025, the so-called "Magnificent Seven" stocks (Apple, Amazon, Alphabet, Meta, Microsoft, Nvidia, and Tesla) are looking strong in terms of market capitalisations despite a bumpy summer. In total, they accounted for over 31% of the S&P 500 and 21% of the MSCI All Country World Index (ACWI), as of the end of December 2024.¹ Of this group, Nvidia, Microsoft, and Apple collectively accounted for a staggering \$8 trillion in market capitalisation and about a fifth of the US stock market back in July 2024 – a level unseen since the 1960s.² Today's concentration, driven by the rapid rise of artificial intelligence (AI) technologies, raises concerns about the diversification and sustainability of these leading stocks. As active stock pickers, we are less concerned about such risks. Our investment approach is not tied to specific sectors, geographies and benchmarks. Comgest's Global Equity strategy (or, the "portfolio") looks beyond indices and the Magnificent Seven and aims to offer investors exposure to leading quality growth companies that take advantage of long-term trends.

SAME OLD, OR DIFFERENT?

US market concentration is historically high, as *figure 1* illustrates, but it's not a new phenomenon.

During the early 2000s, Finland's market concentration was over 80%, with mobile phone brand Nokia representing about two-thirds of the country's total market cap at its peak.³ The US tech sector in the late 1990s to early 2000s was highly concentrated, with web start-ups comprising nearly a third of the S&P 500 before the dotcom bubble burst.⁴ Market concentration linked to the rise and fall of the dotcom bubble was striking: S&P 500 compound annual returns hit 23.5% from 1994-1999, and then slumped to 3.6% between 2000-2013.⁴

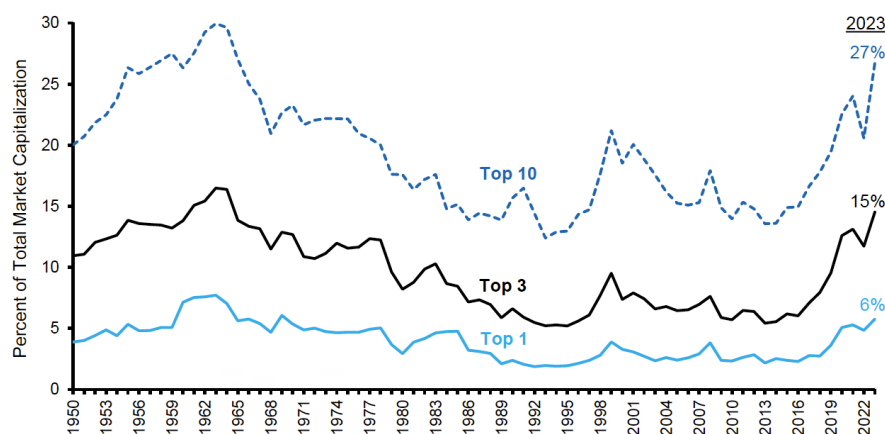
¹ Source: Comgest/Factset, data as of 15-Jan-2025.

² Chisholm, Denise. "[Stock Market Outlook July 2024: Is the Stock Market Too Concentrated?](#)" Fidelity, 24-Jul-2024.

³ Mauboussin, Michael J., and Daniel Callahan. "[Stock Market Concentration - How Much Is Too Much?](#)" Morgan Stanley, 4-Jun-2024.

⁴ Robert Milano, Chris Marx. "[So Why Don't You Own It?](#)" AllianceBernstein, 27-Aug-2024.

Figure 1. US Market Concentration 1950-2023



Source: [Morgan Stanley](#)

What is new, however, about the current level of concentration is the speed at which it occurred. The weighting of the S&P 500's top 10 stocks almost doubled, from 14% to 27%, in the decade between 2013 and 2023.⁴ The Magnificent Seven's growth surge accounted for over half of the S&P 500's impressive 26.3% gain in 2023.⁴

FEELING THE BENEFIT OF VARIETY

As of the end of December 2024, the top 10 market capitalisations of the S&P 500 represented nearly 37% of the entire benchmark.⁵ But does this concentration reflect their underlying quality and competitive advantages? These companies' profits represent a greater share of the benchmark's total profits compared to their share of market capitalisation. This suggests that profitability is a key factor underpinning their market dominance.

The rise of passive investing could be another reason for this concentration.⁶ Passive ownership of the S&P 500 has increased over the past two decades from 18% to around 26% today.⁷ By trying to replicate an index, investors may find themselves heavily reliant on a few top-performing stocks, which could drag their portfolio down significantly if the stocks start to lose momentum.

Our concern with this investment strategy lies not just in market concentration, but the similarities shared by the top stocks. Nine of the top 10 contributors to the MSCI ACWI performance this year are AI-related stocks, with only American banking giant JPMorgan Chase standing apart. In contrast, our Comgest Global Equity strategy includes two AI contributors in the top 10—Microsoft and TSMC—all of which were established technology leaders long before the commercial arrival of AI.

In recent years, the world has gradually embraced using generative AI tools. As the world's largest technology companies race to invest in AI, we believe there are still unresolved issues. In our view, there is still uncertainty surrounding consumer applications of AI and the risk of overbuilding infrastructure, which could result in underutilised

⁴ Robert Milano, Chris Marx. "So Why Don't You Own It?" AllianceBernstein, 27-Aug-2024.

⁵ Source: Comgest/Factset, data as of 15-Jan-2025.

⁶ "Passive Investing and the Rise of Mega-Firms." London School of Economics and Political Science. Accessed 19-Nov-2024

⁷ Kostin, David, Ben Snider, Ryan Hammond, Jenny Ma, and Daniel Chavez. "The Rise of Passive Ownership across the S&P 500 and Its Impact on Company Valuation and Performance." Goldman Sachs, 1-Nov-2024

data centres. Amid this uncertainty, we believe that the benefits of diversifying into other growth sectors can lead to steady and resilient performance, offering a buffer against potential market headwinds.

DIVERSIFIED AND RESILIENT GROWTH DRIVERS

As active stock pickers, we leverage our bottom-up research to identify established companies that benefit from durable competitive advantages, including visible growth, healthy free cash flow, high barriers to entry and strong corporate culture. We seek quality companies that are well-positioned to benefit from secular growth trends.

This is why we have built our Comgest Global Equity strategy to offer exposure not just to market leaders, but also key players in critical sectors made up of essential products, such as healthcare (22%) and critical data (10%).⁸ We believe this is a group of resilient stocks that should grow regardless of geopolitics and macroeconomic developments. In our view, they may not always be the high-flying growers, but they have the attributes to remain consistent, no matter the environment.

Such stability is increasingly valuable as recently introduced regulatory requirements are driving the need for more robust data management and cybersecurity solutions.⁹ **Verisk**, the US-based data analytics company, partners with global insurance providers to improve underwriting and claims outcomes. By using advanced data analytics, the company aims to mitigate fraud, analyse geopolitical risks and reduce risk for its clients.

From our perspective, Verisk's proprietary data sets are a clear advantage over its competition. We believe that Verisk's clients cannot operate without Verisk data, which has resulted in a clear pathway towards the firm being able to stay resilient in the face of turbulence. Between 2008 and 2023, Verisk's revenue grew at a compound annual growth rate (CAGR) of 8.1%, reflecting steady and consistent growth each year.¹⁰ Even during the 2007-2009 Global Financial Crisis, when companies worldwide struggled, Verisk continued to expand. With an average annual sales growth rate of 7%, the business has demonstrated its ability to maintain a dominant position in this market.

We also believe that a global ageing population makes healthcare a trusted and diverse sector for investment in the wider economy. As of September 2024, **Eli Lilly** has been the leading contributor to our portfolio's net performance, accounting for 16% since its addition in 2017.¹¹ The company has a rich history of conducting research and developing treatments across a wide variety of medical fields, including diabetes, oncology, and immunology. Before adding the stock to our portfolio, we believed that Eli Lilly had high margin expansion potential, despite experiencing a tough period of patent losses

It's safe to say that Eli Lilly has surpassed our expectations. Over the past decade, the company has increased its margins by excelling in its



⁸ Comgest, percentage of holdings in the portfolio relative to the indicated theme as of 31-Aug-2024

⁹ Feingold, Spencer, and Filipe Beato. "[Cybersecurity Rules Saw Big Changes in 2024. Here's What You Need to Know](#)." World Economic Forum, 17-Oct-2024

¹⁰ Source: Comgest, as of 31-Aug-2024

¹¹ Source: Comgest / FactSet financial data and analytics, unless otherwise stated. Data as of 30-Sep-2024 expressed in EUR. Past performance does not predict future returns. Comgest runs a buy-and-hold contribution system which performs holdings-based analysis using the beginning of period weights of securities and their returns to calculate contributions. Returns are therefore not derived from the actual portfolio return and may not reconcile with the calculation of performance which is based on the net asset value (NAV). Total Return is calculated taking into account a stock's entry or exit date over the period, if relevant. Average weight is calculated over the entire period and not only in accordance with a stock's presence in the portfolio. The above equity exposures are provided for information only, are subject to change and are not a recommendation to buy or sell the securities.

core specialties and leveraging research and development to take hold of new opportunities in the significant new obesity market.¹² Importantly, that new market creation was intimately tied to Eli Lilly's leadership in diabetes and its deep competitive advantage in the field. The unfortunate rise of the global obesity rate – affecting 1 in 8 people around the world – has created a growing market for Eli Lilly to offer treatment

THE SUSTAINABILITY OF GROWTH

Environmental, social and governance (ESG) considerations are also intrinsic to our investment approach. We analyse these factors not for philosophical or ethical reasons, but because we think they enhance the quality of our long-term investment decisions. This broader, extra-financial analysis is embedded into our fundamental research, providing deeper insights into a company's potential for longevity and success.



The newest addition to our portfolio, **Copart**, an online auction marketplace for cars, has achieved a \$50 billion market cap by collecting and stocking vehicles deemed “non-repairable” by insurance companies. The company's deep relationships with automotive insurance companies and extensive network of junk yards have established sizeable moats for new entrants. At the same time, we believe that Copart's profile as a circular, economy-focused company with a positive environmental footprint reinforces its competitive edge over rivals.

For our Comgest portfolio, looking at each company holistically and integrating non-financial analysis, enables us to better assess quality and supports our aim to deliver long-term, above-average, risk-adjusted returns to our clients. We focus on potential impacts to quality and growth over our five-year time horizon, and then monitor them for each of our key company investments.

FOCUSED ON FUTURE GROWTH

With an investment team spread across the globe, our collaborative research approach helps reaffirm our convictions, uncover growth areas and review peer companies in various markets. This partnership approach is crucial as the global equity market narrows and the Magnificent Seven rise to unprecedented market caps. This summer's brief sell-off highlighted the need for diversification.

While the Comgest Global Equity strategy includes a few of the Magnificent Seven stocks, our unconstrained approach enables us to invest in what we believe to be quality companies across a range of sectors, with a forward-looking lens and valuation discipline. We are confident that our portfolio is benefiting from diverse secular growth drivers. Drawing on nearly 40 years of experience, we strive to build resilient portfolios that should deliver sustainable, long-term earnings growth in all market conditions.

¹² Fry, Erika. “How Eli Lilly Went from Pharmaceutical Slowpoke to \$791 Billion Juggernaut.” Fortune, 5-Aug-2024

MAIN RISKS

- Investing involves risk including possible loss of principal.
- The value of all investments and the income derived therefrom can decrease as well as increase.
- Changes in exchange rates can negatively impact both the value of your investment and the level of income received.
- Emerging markets may be more volatile and less liquid than more developed markets and therefore may involve greater risks.

Alexandre Narboni - Analyst / Portfolio Manager

Alexandre Narboni joined Comgest in 2009 and is an Analyst and Portfolio Manager specialising in Global equities. He is also a member of the Comgest Group's Investment Committee. Alexandre is also responsible for developing and supervising Comgest's Flex strategies, the firm's first investment strategies to employ hedging techniques with the objective of reducing volatility and drawdowns. He previously worked in the Group's US equity team. Before joining Comgest, he worked in New York in asset-backed securities at Société Générale from 2005-2007 and then as a hedge fund credit Analyst at HSBC. Alexandre graduated from the National School of Statistics and Economic Administration (ENSAE) in Paris and Columbia University in New York where he was awarded a Master's degree in Financial Mathematics.

Laure Négier, CFA - Analyst / Portfolio Manager

Laure Négier joined Comgest in 2010 and is an Analyst and Portfolio Manager specialising in Global equities. She is also a non-executive member of the Board of Partners and the Global Equity Team manager. Laure co-manages Comgest's Global and EAFE (Global ex-US) strategies as well as the team's segregated accounts. Before joining Comgest, she worked at BNP Paribas Equities & Derivatives in Paris and London, and prior to that worked in several roles within the US government. Laure obtained a Bachelor's degree in Public Policy from Stanford University (with Honours and Phi Beta Kappa) before graduating on the Dean's list with an MSc in Management from the HEC business school in France. She is also a CFA® charterholder.

Zak Smerczak, CFA - Analyst / Portfolio Manager

Zak Smerczak joined Comgest in 2016 and is an Analyst and Portfolio Manager specialising in Global equities. He is also a member of the Comgest Group's Investment Committee. Zak started his career in 2006 at Deloitte in London, initially in Assurance & Advisory Services before moving to Transaction Services where he was responsible for operational and financial due diligence. In 2011, Zak joined Mirabaud Asset Management where he worked as an Analyst covering global equities. In 2015, he moved to Polar Capital Holdings where he held the position of Analyst / Portfolio Manager for the firm's global multi-asset income strategy. Zak holds a Bachelor of Business Science Degree with Honours in Finance from the University of Cape Town. He is a CFA® charterholder and has been a member of the Institute of Chartered Accountants of Scotland since 2009.

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